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MEMORANDUM FOR: Executive Director

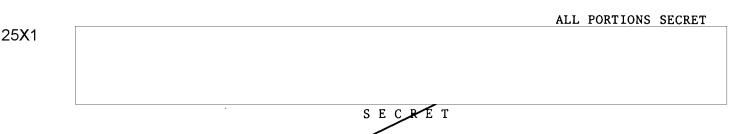
FROM: Edward J. Maloney

Director of Information Technology

SUBJECT: Top Five ADP/Commo Initiatives for 1989-90

l. We have reflected on all of the offerings presented at the last ISB by Clearly, many are important enough to do anytime money is available. I am particularly mindful that the customers of OIT services have expressed in their proposals serious needs for more sophisticated end-user capabilities. Unfortunately, in my view, the fiscal situation will not support either aggressive growth or substantial innovation in the ADP/Commo area -- or in any other area of Agency activities. We already are invested to the hilt in very important base level activities and challenging and expensive ongoing projects.

- 2. This analysis, coupled with my belief that central services are now overtaxed, leads me to rank, as most critical, certain "backbone" items. Therefore, I believe that:
 - a. Crisis Communications Survivability clearly needs attention. We are at risk in the near-term due both to inadequate capacity and to the predictable end of system life for some carriers. We need to add robustness and durability so that there is no reduction (or break) in our capabilities.
 - b. We must fund the study that supports the new computer facility and opt for the two or three year profile to complete it. Without this investment we will not have adequate ADP capacity for the units, let alone for customers in Reston or the other Agency centers. We will have nowhere to put hardware, and no hardware to grow into. Customers will have to agree that this is an untenable situation. If we forego this investment to support end-user technology we will immediately and directly worsen the problem that is with us today.



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- d. We must make the modern forwards that the state of
 - d. We must make the modest investment that it will take to put a corporate data structure in place -- in particular, the segments that process applicants and that will support compensation and benefits programs.
 - e. Finally, customer demands (CIA and other Washington-based Agencies) have outstripped our ability to carry narrative and data traffic at the hub of the government. The ability to move digital imagery and full-scan television is a very near-term requirement. We support the Metro area wideband investment as one that is central to the successful fulfillment of the missions of the DI, the DO, and the DS&T.

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Edward . Maloney